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Feb. 3, 1914.

My Dear Mr. Carter,

When I left China I was charged with the duty of securing a suitable man to take charge of our Middle School. It is one of the important places we should strengthen at once. We have tried two of our present staff on the work, and both have proved unsatisfactory for that particular work, and so have had to ask Mr. Meigs to again resume it. He is over-burdened with his own Dept. and work also in the Language school, and also is getting too old for the work with the young boys, tho he is doing the work very well, but wishes to be relieved of it. Up to the end of this term it has not been so bad, for Miss Pierce, one of our most efficient teachers has been giving all of her time to the Middle School and has been helping Mr. Meigs in many ways - she was Principal of one of the Chicago schools, has taught in Normal schools, etc. But her term is up in June, and owing to her Mother's condition she has to return to this country this summer.

Miss Kesler, one of our M.E. ladies who came out to Nanking this last year (and is an experienced teacher), gave me the following notes regarding Mr. and Mrs. Hall, who are her very close friends:

"Lawrence K. Hall, in Y.M.C.A. work Topeka, Kan; graduate of Baker, '10; Volunteer; has been High School teacher, also superintendent; good mixer; wants to come to China, mission work, not Y.M.C.A.; Bishop Warne of India is trying to get him for M.E. work in India; good athlete; boys appeal to him; very capable and conscientious; his wife has some wealth and is of very high attainments."

We certainly NEED him, and evidently he is just the man for our position. But we have no way of supporting him. The only possibility is to get some one to support him for a period of say 5 years.

I shall write him today and tell him the exact situation. The Methodist Board wrote me a few days about him also.

With kindest regards,

Very cordially yours,

A. J. Bowen

FEB 5 1914
 Mr. Carter

Feb. 3, 1914.

Mr. L. K. Hall,
Topeka, Kan.,
My Dear Mr. Hall:-

Both Mr. Donohugh of our Methodist Board, and Mr. Carter representing Mr. Speer of the Presbyterian Board have recently written me regarding you for the principalship of our Middle School in Nanking, China. I should say also that Miss Kesler, who went out to Nanking last year talked to me about you.

We are in need of a man just like yourself who likes the work for boys and the more elementary kind of education. We have tried two of our present staff of younger men as head of the Middle School, but both have been unsatisfactory and did not like the work for the younger boys - preferred to teach the advanced work. Hence we have been obliged to place Mr. Meigs over that school. He is doing the work well, but has his own department, and is also teaching in the language school, and also is too old for the boys work, and wishes to be relieved of the responsibility and worry of so much details as it involves. When I left China last May, I was charged with the duty of securing such a man for the Middle School. As we have no funds not already assigned to the support of the other man and the work, the outgoing and salary of the man for the Middle School has to be raised from special gifts or friends - and this money has not yet been found by me. The Boards supporting the University are carrying their full quota of men, and we cannot look to them for the support of additional men.

I should say that by the Middle School as at present organized, we mean the boys taking what corresponds to the last four years of the grade work, who live in the school property that formerly was the Christian College. It is about half a mile from the present High School and College (the old Methodist school property). At this place we now have the High School and College students, but the property occupied by the Middle School has been or rather is to be turned over to the Medical Dept., and a new set of College and University work buildings is being built. Our architect is now there, and we have funds for 5-6 of the main buildings. As soon as the students in the College department can move into their new buildings, the Middle School boys (about 200) will move in with the High School boys. We had hoped tho to have a separate building & place for the Middle School (grade) students, and may have it in time. We believe in segregating the students of different ages as much as possible. Should you come to us, you would have charge of the Middle School and of the High School, giving most of your time to the Middle School, however, till the two schools are combined. As you would need to give all of your first year to the language and most of your second year also, probably by the time you were ready for the burden of the work, these adjustments would have been made.

I am sending a Bulletin that will help make this letter a little more intelligible. I do wish we had the money for your

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outgoing and support. We are much in need of you, but I do not know where to secure the funds. If you could give me a hint as to any possibilities in that direction, would be most happy to see parties. In case there are any questions you wish to ask, feel perfectly free to write me, of course. These are days of wonderful opportunity and privilege in China, and do hope that you can get out to our work.

Very cordially yours,

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MAR 5 1914

Feb. 7, 1914.

Dear Mr. Bowen:

Before sending to you Rosse's report for 1913 and the Budget as complete for 1914, I hoped to have gone over all of the vouchers and the entries back of Rosse's report but I will send it with Mr. Pegg's audit. The Budget you will be able to understand as presented. It is the nearest we could come to estimating by departments. We hope you can see from the Annual report how nearly it follows the appropriations of last year. It commended itself to the Committee as a conservative estimate. After a year's trial we can tell better. You will note that we closed last year as per ledger balance with \$8427.85. Of this amount \$4158.09 belonged to the special building fund and \$4269.76 to current account. As you may imagine I was not a little surprised to find such a balance on current account. During the year there were used from the current account funds - \$5470.53 - in the purchase of land. When this money was refunded from the special funds sent out for land purchases it released that amount on current account. In this amount only \$1000 of the \$2500 special funds for the relief of poor students were used so that \$1500 remained over to help such students during the next term.

The special Normal course was fully provided for from the \$1500 funds specially secured. Of course, could I have known the exact state of the accounts as I should have known I would have been less concerned about meeting the extra strain for poor students. As it was we kept them up to the very highest notch in tuition payment. Of this balance credited at the beginning of the year, we will need \$1600 or \$1800 Mex. for the establishment of electric lighting; about \$1500 Mex. for the provision of a well at Kan Ho Yien not budgeted in our estimate. And the \$1500 relief funds will be held to help out the students the coming year.

I am sending you Mr. Pegg's audit with balances. Mr. Pegg worked hard over them and told me personally as well as in his written statement that he was certain that all was clear for the year.

As you well know it is difficult for Mr. Rosse to keep the books with the work in ship-shape. He has improved a great deal. The accounts of the University rapidly increase as the business grows apace, and the need of understanding and thorough drill comes increasingly urgent with the growing responsibility. Rosse lacked thorough training in bookkeeping. He is willing but the work comes hard! I hope the arrangement of the accounts will be more intelligible and satisfactory to Mr. Carter and Mr. Day.

I am having the Annual Report and the Budget printed with the Minutes of the Board of Managers and will have the copies mailed to you as soon as they come off the press. In the meantime I am sending these copies to yourself and Mr. Carter. We are in a very good financial position at the close of the year and I do hope that the next year will show encouraging results in securing more funds from tuition.

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2.

With the copy of the Budget in the hand of the head of each department and the sharing of responsibility in watching the expenses by all of the men responsible for these departments, we ought to be able to steadily increase the results for the amount of money expended.

I am sorry the Presbyterian Board did not feel that it could carry Mr. and Mrs. Small's salary. Unless you can secure their support specially at home, we must charge the expense of their salary and travel on the building account of the new scheme of buildings. It cannot be a charge on current account.

I feel with you that we must show larger returns for the money spent and I am confident that we can, if floods, famines, revolutions, wars and lootings, will cease for a year or two, and allow the work a chance to grow.

I am sending a copy of this to Mr. Carter.

Affectionately yours,

Signed J. E. Williams

w/g

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COPY.

March 9th, 1914.

The Rev. A.J. Bowen,

1904 Estes Avenue,

Rogers Park, Chicago, ILL.

My dear Mr. Bowen:

You ought to have a copy of the cablegram which I showed you the other evening from Nanking. Will you think the matter over and suggest the reply which you think we ought to send, that we could then take up the matter with the available members of the Executive Committee? The text of the cablegram from Nanking was as follows:

"Fellows has arrived safely and well. Proceed with the building. What funds are available?"

We greatly enjoyed having you with us the other night, and were only sorry that the visit was so brief. I hope you may be able to come back again before long.

Very cordially yours,

s/f

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COPY.

TRANSFER

Albany, New York.
March 14th, 1914.

Nanking

My dear Mr. Speer:

I had a very profitable conference with Dr. Downing this forenoon and also had the pleasure of meeting Dr. Finley. We covered satisfactorily the various points regarding the matter of degrees for our medical students in which I was in doubt, or on which I was seeking information.

Dr. Downing first satisfied himself by referring to our charter and to the law defining "Higher Institutions," that we had the right to have a medical department. I raised the question as to the necessity of registering the medical department, inasmuch as the University is incorporated and the Medical ~~department~~ School is an integral part of the institution. We found that we must register the department, and so then took up the question as to how it was to be done.

The first step isto have our High (Secondary) School registered. It has not yet been done, tho degrees in the College have been granted that were based upon the High School studies. This was possible because in recommending students for the B.A. Degrees, we have also sent not only a complete record of each study and grade in the four year's college work, but also for each study and grade in the four years of the High School. The simpler thing to do is to have the High School registered as an accredited school. This is to be done by sending the Regents a copy of our High School course of study, giving the number of hours devoted to each subject, number of weeks of school, number of teachers, etc. No blanks are provided for this. Approval of this secondary school will carry with it recognition both for preparation for college work and for preparation for the medical work.

Then each student before entering the Medical School must present to the Regents a Qualifying certificate, a copy of which I enclose, and 50 copies of which Dr. Downing is having sent to Nanking, as the Regents blanks must be used. *V. atole*

The application for the registration of a medical school must, of course, be filled out and presented. Dr. Downing said he would send duplicate blanks to Nanking, but it might be well to send out, also, to Dr. Williams, the two copies attached to your letter, with the request that three copies in all be filled out exactly alike, of course; one for the Regents, one for the Trustees' files, and one for our Nanking files. The same procedure for the High School. Blanks or data would also be well, I think.

As I understand, the requirements for granting the M.D., that is, for receiving recognition by being registered, from the Handbook No.9., Dr. Downing's letter to you, and from my conference with him on the various points, they are in general as follows:

1. - Apparatus, equipment and resources of \$50,000. This means, Dr. Downing said, land, buildings, apparatus and equipment. We thus qualify at this point.
2. - Six full time salaried instructors, - we now have 8 and one due.
3. - A four-year High School preparation such as the Regents will approve. Our University High School will likely meet the requirements except as to chemistry, but the medical students have not followed that course. Adjustment of the present double standard or courses, one for the College

0761

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preparatory, and one for the medical school preparatory is needed, and in fact is already being adjusted, I judge, from reports from Nanking.

4. - Medical courses of not less than four years, including four courses of at least seven months each, in four different years in a Registered Medical School. We plan five years of about nine months each.

5. - Candidates for graduation in addition to meeting the above must be twenty-one years of age and of good moral character. We qualify here also.

Class room, laboratories, hospital and clinical facilities will probably meet requirements. As to Library, we have in Chinese about all there is to be had, which is meagre. In English we have most of the late Dr. George A. Stuart's medical library, but the medical student hitherto have not been able to use English books to any great extent.

Possibly you would be so good as to show this letter to Dr. Cochran and to Mr. Diffendorfer, and perhaps Mr. Diffendorfer could have a copy of it made and sent to Dr. Shields if you think it worth while. ✓

I tried to secure a statement or printed matter defining or indicating what "approved standards" for equipment and laboratories are, but Dr. Downing says they have nothing printed regarding an adequate equipment and have found it difficult to formulate one. I told him of the excellent qualifications of our men and he remarked that they would be sure to know and have approved standards in these respects.

I take this occasion to express to you and to Mrs. Speer my deep appreciation of your kind hospitality to me in your home recently, as well as the many other courtesies you have shown me.

With kindest remembrances,

Very cordially yours,

(Signed) A.J.Bowen.

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March 27, 1914.

Mr. Russell Carter,

New York City,

My Dear Mr. Carter:-

I am trying to get clearly in mind just what the Christian Mission promised regarding the \$40,000 "endowment" that they promised Mr. Williams after their Convention at Louisville, Ky. Mr. Williams writes that there is a written agreement concerning it in your safe: if this is so, will you be so good as to make me a copy of it and send it here to me? I expect Mr. Cory here soon, and wish to talk the whole matter, with other points, over fully and finally.

I am also approaching them for money for two houses, as they have only one dwelling for their four men.

Am I right in believing that we have from your Board or Presbyterian friends the following houses:

- 1/ \$4,000 contributed by Mrs. Turner and money in your hands.
- 2/ 3,000 " " The Berry sisters of Detroit, to be paid in 3 annual installments, but which, I understand, your Board would advance, when needed.
- 3/ 4,000 ? recently granted by your Board for Dr. Sloan's house.

I think that all possible funds for dwellings should be made available at once and the houses be started immediately. There is money for Shields house, Mr. Keen's house (thro Dr. Burton) and I hope for at least one of the Disciples houses available at once.

Very cordially yours, *R. E. Diffendorfer*

0763

Nanking

FILING DEPT.
APR 1 1914

TRANSFER

March 31, 1914.

Rev. A. J. Bowen.
1904 Estes Ave.,
Rogers' Park,
Chicago, Ill

My dear Mr. Bowen:

In reply to your letter of March 27th received yesterday, I am herewith enclosing you a copy of Mr. A. Corey's letter of Cincinnati, Ohio, to Mr. Williams and at the same time a copy of Mr. Ambrose Swasey's letter of November 5th 1912 to Mr. Williams.

As to Presbyterian money available for residences at Nanking, may I say that the \$4000 from Mrs. Turner is in the bank here available for immediate use upon the field and the money which Misses Berry of Detroit pledges under the China Campaign for a residence in connection with the university was made available July 5, 1913 by the following action of the Board;

When used for what?

"The Misses Berry of the Jefferson Avenue Church of Detroit, having paid \$1,000.00 toward the cost of a residence in connection with the University of Nanking, through the China Campaign Fund, and having pledged two further annual payments of \$1,000.00 each, with the hope of adding a fourth, it was voted, in view of the need of additional residences for the missionaries of the Board connected with the University of Nanking, to appropriate the \$1,000.00 in hand and to authorize the mission to proceed to proceed with the erection of the residence, to cost \$4,000 and to appropriate the balance as drafts are received from the field, charging the amount to the China Campaign Fund."

As to the 3rd residence to which you refer I see no way of attaching the Board's actions of Feb. 6, 1914 to the University of Nanking from the information

0764

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information which I have in the minutes of the China Council. This \$4,000 was given by the Women's Board of Philadelphia in their desire to provide for a few of the most needed China residences. We began at the head of the China list reaching to Item No, 35 which calls for residence No. 5 at Nanking.... House--\$3100 - Land and Wall--\$840 - Sreen--\$60 - Total----\$4000. This we would suppose was a residence connected with the Nanking station and not with the University. Item No.212 upon the China Council list distinctly states 'Nanking Residence at Medical College, \$4000; a starred item and distinctly stated ^{as} _{not yet provided.} for the University. I trust that it will prove otherwise but Mr. Speer is not here to-day and cannot refer to him and am answering you simply from what I suppose was the only inference to be drawn from these facts as stated.

Very cordially yours,

C/R

0765

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APR 2 1914
Mr. Carter

March 31, 1914.

Mr. Russell Carter,
New York City,
My Dear Mr. Carter:-

I have finally had a little time to go over the Budgets sent from the field. I have taken what they had worked out, and put in the names and salaries, as nearly as I could estimate, with the number of children, of ALL of the Foreign Teachers. My general idea was to work out a sort of model Budget that would give all of the money received from every source, and how it is proposed to spend it, with as much detail as would make it perfectly clear to you and the Trustees here at Home. We could give the names and salary of each Chinese Teacher too if desired.

Possibly you and Dr. Speer could go over this and from it make suggestions for our guidance in making up perfectly satisfactory Budgets in the future. You will note a few changes in this suggestive budget from what they have worked out in Nanking, but in general it is the same. I have had to arbitrarily put some of the men under budgets where later on the field we may wish to place under another, but my idea was to get all in in a somewhat equitable manner.

I am sending a copy to Dr. Williams, so that with your suggestions and what they on the field will also want to make as we go over the matter in the early fall, we should get out something fairly satisfactory. It seems to me that Williams and Rosse and the Budget Com. have done good work, and as you put in all of the men, and distribute the \$3000 gold from each of the three Boards, and what will come from the Baptists, we come out very well indeed. It would seem that what they have given us is a perfectly safe budget to go on for 1914.

It would be well, I think, if you or Dr. Speer could ascertain just when the Baptist \$1500 gold appropriation begins. I hope that it will begin at least from the time the final basis was adopted, say in March.

With kindest remembrances,

Very cordially yours,

A. J. Bowen

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Mr. Carter

*Mr. Carter
sent letter*

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*(MEMBERS OF THE EXECUTIVE COMMITTEE)

April 9, 1914.

Mr. Russell Carter,

New York City,

My Dear Mr. Carter:-

I thank you for your good letter of March 31st. I have been ill for some days or would have replied sooner.

I notice in the Minutes of the Executive Mtg. held March 24, received yesterday, that, under item 6 you are waiting for word from me. I think the cablegram should embody the idea of point 5 and 6, and possibly some statement about the funds for the Science Hall, the Dormitory, the operating Pavilion, the Chapel, and the Administration Building, tho Mr. Williams knows all about them, of course. I shall hear today or tomorrow from Mr. Bowman (the big milkman here) about the support of Miss Taylor, to take Miss Pierce's work - she returns this summer. I may send a night wire if I get the reply in time to catch you by Sat. morning, as it should be included in the cablegram.

With kindest regards,

Very cordially yours,

A. J. Bowman

0767

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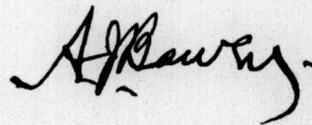
April 17, 1914.

My Dear Mr. Carter, I have just been going over the Minutes of the Trustees Meetings for 1913 as printed in Shanghai. The following points perhaps should be followed up in some way you and Dr. Speer think best.

1. On page 11, the gift of Mr. Solon Severance of \$1000 for endowment - has this been invested as endowment, and being kept intact?
2. Are any of the items on page 13 annual, or could they be made so?
3. On page 15, has Mr. Sherwin's gift of \$5000 for support of Baptist students been made available? Would it not be well to have it invested and the income only go to help such students, if that is possible?
4. On the same page, I understand Mr. Brown's gift was to be annual: he should be reminded of it when it falls due, in case it is not paid in. Also Mr. Templeton's \$100, and Mrs. Kitch's Bible class amount, \$60.
5. On page 23, Mrs. D. Willis James' gift, as I understood Mr. Williams was to be annual.

It may be a little delicate to get at these matters, but I do not doubt but that you and Dr. Speer will know how to do it. I shall be in N.Y. on the 23rd, and shall run in and see you.

Very cordially yours,



P.S. Miss Taylor has not passed any medical or other examinations: what should our Candidates Committee do? She is anxious to get the matter settled. If desired she could have her Board (Disciples) at Cincinnati examine her. Have we any blanks or forms?

A. J. B.

0768

over

time change

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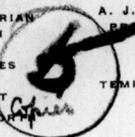
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 OF
 CHRIST



*scrapies
plain paper*

April 27, 1914.



TRANSFER

Bishop J. W. Baskford,
Peking, China,

My dear Bishop Baskford:- I thank you very much for your letter of
 Mch. 25, containing copies of a letter to Dr. Stupper and to Bro. Johnson. There are
 a number of ^{so} ~~very~~ fundamental and vital considerations involved in the
 transferring of our Central Church property at Nanchang, and of Mr. Trindle
 to the Y.M.C.A., that I venture to intrude again upon your patience.

I appreciate much the generous and Christian spirit ~~manifested~~ ^{manifested} in
 helping one of our own force, who feels that he can do a larger work elsewhere,
 to secure a position with another organization.

The first vital consideration that seems to me we need to emphasize is that we
 as Methodists and the Church as compared with the Y.M.C.A. are not justified
 in virtually saying that the Church shall confine its work to brooding
 the gospel in the ~~the~~ 2nd to the 19th century way, and in organizing a con-
 gregation of baptized believers in some quiet secluded side street.
 The Church must come out frankly and fairly on a larger social program
 than this. It is inconceivable to me that we yield the only winning
 program of the Church in the 20th century to an organization like the Y.M.C.A.,
 admirable as it is.

Why is it that the Chinese would prefer to buy new property in Nanchang than to
 take that which has on it the earmarks of the Church? That is to say why
 will the student and upper classes frequent and join a Y.M.C.A. rather than
 associate with a Church? Simply because, primarily, we haven't been doing a
 type of Christian work that appealed to them as does the Y.M.C.A. type. And instead of
 adapting our work to the real needs of the situation and ~~the~~ ^{adopting} a program
 that will make the Church wise that class of men, we say we will hold from
 it and let ^{other} organizations do it. It may be true that in the one
 spot in Nanchang, Central Church, the Y.M.C.A. can for the next 5-10 ⁽¹⁰⁾
 years do better work than we could do, but is the Y.M.C.A. going to do
 the same thing at Pan Pu Chai, Kuan Puen men, Tai Shin men

0769

in Nanchang city and in the 20-30 other cities and towns in the province? The Y.M.C.A. has no idea of entering any but the strategic centers. The Y.M.C.A. would never have considered entering Nanchang unless they could have been assured of the extra financial support and the security ready-made an excellent man on the ground for the work. I am quite sure the leaders of the Y.M.C.A. will consider seriously the expansion involved, even with the financial backing it has. They cannot afford to spread out too thin in China. We are obliged to enter many cities but we are not obliged to eliminate a program of activities that practically restricts the usefulness of the church, because the Y.M.C.A. is carrying out ~~that~~ a program that is acceptable to the people in a very few centers. The wise thing to do is to modify our activities so as to make the Y.M.C.A. unnecessary in all these places. We do not need to spend all the money and do all the things the Y.M.C.A. is doing in the big centers with large plants, in order to get satisfactory results. ^{If the Church were doing its duty at Nanchang, the Y.M.C.A. would never consider entering it.}

This leads into the 2nd assumption, which is that the Y.M.C.A. can necessarily do better what the Ch. ought to be doing than the Church can do. Mr. Trumble working for the Methodist Church at Central Church can do just as good work for the Kingdom, and better, than Mr. Trumble working for the Y.M.C.A. can do in the Central Y.M.C.A. at Nanchang. His building will be virtually the same, his helpers will be our M.E. young men, & he will be the same Trumble. It is true he will have more money & will go to Y.M.C.A. training conferences, & will be (our M.E.) men who work with him. But these are of detail. Are we going to let the Y.M.C.A. do what we ought to be doing. I do not agree that developing the work at Central Ch. as Mr. Gale was presumably doing - at least what the M.E. Ch. distinctly and definitely planned to do in getting that property 5-years ago, ^{and} in getting & re-molding our Kwang Tan Property at Nanchang & at Ku I Lan - is competing with the Y.M.C.A., and seeking to do institutional work. Far from it. Many of the things the Y.M.C.A. do, we would not do: many we would, and others they are not doing we would or should do. I do not admit that the Y.M.C.A. has a monopoly on the best modern methods of winning men to an organization, even: they are not a monopoly on best plans of winning men to Christ and building up a church. Let the Church once get away from the traditional and stereotyped ^{ideas &} methods of Church work and study the problem in the light of the needs and susceptibilities of the local situation, in the light of past history and present achievement, including Y.M.C.A. methods, and the Church can do

ost as well.

This leads into the 3rd. Consideration of vital importance suggested by your letter, namely, that the Church is in some way ^{and to some degree at least} restricted to the traditional and the old in ideas and methods. I know this is as far from your thought as it is from mine, but actions speak louder than unexpressed thought, and the serious part of it all is that the Chinese see the action, interpret it and the Church and its program from what we do, rather than from what we think or even say. The Church can't afford to allow the Chinese - the people whom we are trying to win to Christ - to come to the conclusion that we turn over such lines of effortful endeavor as are ^{now} typified by the Y.M.C.A. work and "institutional" work, to some other organization. We can't permit the impression to go abroad that the Church is seeking merely to get baptized members and confine itself ^{only} to spiritual things - that it cannot or does not use modern means and modern methods ~~to accomplish its ends~~ and secondary agencies to accomplish its ultimate aim.

I ^{believe} ~~consider~~ that Central Church is "an unswalled flood for leading people to Christ and building up a Church". The Y.M.C.A. would hope to lead men to Christ there. Those that we or they led to Christ might not belong to that ^{particular} Church, but they would join it or other churches in the city or province. The fundamental function of the Central Church would not be to build up its membership but would be to lead men to Christ. With the modern methods and special efforts all directed to that end it would contribute far more to building up The Church in the quiet residential sections than would be possible by confining ourselves to the traditional methods only in the quiet sections.

Finally the 4th Consideration that I fail to agree with is that the Church can't finance a whole, up-to-date winning program. To admit that it can't is to admit defeat at once. Just as soon

Christian men & women are convinced that the Church ^{not} pursuing ^{antiquated} methods, is disregarding divisive, minor, sectarian views, practices and beliefs, and is becoming really efficient in its whole work, the Church will receive far more money than the Y.M.C.A. now receives. The Y.M.C.A. gets its large funds from Christian men and women. They give largely to it and less largely to the Church because it is doing its work well, and the Church is doing its work poorly. If we could do our work better by confining our efforts to what is implied in your letter, thus having more money for the fewer lines of effort, then that would be the policy to follow. But I am sure this would not be the case. You can spend millions on a small program and a half-task and yet be in a dying condition. But I am convinced that Christian men and women will give less and less to the small program, and more & more to the whole, up-to-date program of the Church which I am sure includes this larger social-service work this institutional and Y.M.C.A. work. I believe as much as I can believe anything that God will bless and give more and more, of power and of money, to that organization that best represents Him and best does the work for which He gave his life: And it is an open question as to whether or not the Church of today is ~~going to~~ proving itself to be that organization. If it is unfaithful He will surely raise up something else, as He has raised up the gentiles & is not using the divinely commissioned Jews.

Just a closing word but you read into my poorly expressed ideas the thought that, I would eliminate the Y.M.C.A. entirely (over)

^{this is}
I have the Ch. do all Christian work. Not at
all my thought. The Y.M.C.A. has a great work to do
& is doing a great work and doing it most
effectively. Its usefulness, should & will increase and there
will always be need for it to supplement the work of the
Ch., to stimulate the work of the Church in new di-
visions, and to reach classes and conditions that the
Church, at the time, cannot reach. That it should do
the ^{whole} work of the Church is not planned - tho a very noted Professor
in one of our most progressive universities, said to half a dozen of us at
Nanchow 2-3 weeks ago "Why not make the Y.M.C.A. the
Church and get rid of all present Churches?"

xx
Of course the giving up or retaining the Central Church
at Nanchow is a matter for that Mission and you and
Bishop Lewis and the Board to settle. The division of
our former Central China Conference has eliminated
many perplexing problems from my immediate horizon,
and it is more the principles involved that concern me
and our whole work. Whatever is done in Nanchow, I trust
at Nanking and at Wuhu we can do a kind of Church work that
will meet the needs of the day and the people we serve, and will not
at the same time under-cut the Y.M.C.A. or any one. The principle
of union and co-operation must hold here too, and all of our
varying types of work must be but parts of one great whole,
the winning of China to Christ.

Very Cordially Yours

AJB

RECEIVED

Nanking

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*(MEMBERS OF THE EXECUTIVE COMMITTEE)

Mr. Carter

5/8

May 5, 1914.

My Dear Mr. Carter,

X Mr. Reisner has just written me regarding his appointment to Nanking. He had received a letter some time ago from you about his going to Allahabad, India, and was some what disturbed. I have written him the enclosed letter. I do not know whether or not it is really a true representation of the probable attitude of your Board, and I suppose we should know, so will you be so good as to go over the matter with Dr. Speer, if it is necessary, and let us know just how the matter stands? *X*

Mr. Bailie reports that the Governor and the officials there have granted the Colonization Association \$20,000 Mex. and are paying all current bills, and will give them the use of about any vacant public land about Nanking they want.

Williams was in Peking Apr. 8 with Mr. Fellows.

Very cordially yours,

A. J. Bowen

*reply in Reisner's folder—
referring to " " only.*

0774

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A. J. Bowen

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*(MEMBERS OF THE EXECUTIVE COMMITTEE)	

May 7, 1914.

My Dear Mr. Carter,

I have just received the enclosed letter and check from Mr. Carman. I think I did not see you after my interview with him. We had a very pleasant conference, but I was not sure just what would result.

I am sending him an acknowledgment, but I think it will be well for you to also send a formal receipt as Treasurer. I am not sure that I can get an interview with Mr. Patten here (for the Language School) but am making the last attempt.

Very cordially yours,

A. J. Bowen

0775

FILING DEPT.

MAY 12 1914

May 11, 1914.

Rev. A. J. Bowen,
1906 Estez Ave.,
Rogers' Park,
Chicago, Ill.

My dear Mr. Bowen:

Just a line to acknowledge the receipt of your note with its enclosure of note of Mr. Carman's and check for the renewal of the budget of the Teachers' Training School at Nanking. We have passed the good work on to Mr. Speer and sent formal acknowledgment to Mrs. James through Mr. Carman. Your securing it this year makes it quite probable that it will be continued in the years to come.

Yours very sincerely,

C/R

0776

TRANSFER

Nanking

June 4, 1924

The Rev. A. J. Bowen, D. D.
1904 Estes Avenue
Rogers Park
Chicago, Illinois

My dear Dr. Bowen:

You will recall that some time ago you gave me a copy of the plans for the equipment of the manual training work of the Middle School. I submitted them to an expert teacher of manual training in the grammar schools of Joliet, Illinois. He has written a fine criticism, a copy of which I enclose.

It will be very fine indeed if you can meet this man and let him show you the manual training department of the Joliet public schools. While he is a very busy man just now closing up the year's work, he could give you some time, probably the best on Saturday. His address is: Mr. E. A. Franquemont, 116 John Street, Joliet, Illinois and he has a telephone, the number of which you can find in the Joliet list. His school is not very far from the Sante Fe depot in Joliet. Probably you could call him up or write him and make an appointment for some time on Saturday morning. He will be leaving Joliet on June 20 for his summer camp on Ferd Lake, Michigan. I offer all this by way of suggestion.

Sincerely yours,

Secretary

RED/W

0777

Nanking

June 11th, 1914.

C-C

Rev. A. J. Bowen,
1906 Estes Ave.,
Rogers Park, Chicago, Ill.

My dear Mr. Bowen:-

I am enclosing you check for \$128.31, in settlement of your personal accounts as per statement just rendered and am very glad indeed to send this forward to you. If you need any further funds kindly do not hesitate to let me know. It will be a delight to see you again and to have the conference with Mr. Fellowes and hear all about his conclusions as to building operations at Nanking. I think you are right. Any material which you have on hand had better be sent to the office here either to Mr. Diffendorfer or to me.

As to the typewriter, it does not seem likely that there will be any office open here again in the immediate future and I should think that this might as well be put in service by you people on the field. If I remember rightly, this was paid for as part of the office equipment here in New York, but some adjustment could be made if it will be of real service to you on the field. At any rate, I would suggest that you go ahead and ship it as you indicate.

With kindest regards, I am,

Yours very sincerely,

Treasurer U. of N.

0778

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*(MEMBERS OF THE EXECUTIVE COMMITTEE)

June 11, 1914.

My Dear Mr. Carter,

& Mr. Settlements

Dr. Martin has been purchasing some chemicals & apparatus for our work in Nanking, a small bill for some of which has just come to me. There will be a bill for some \$200 for apparatus going out from Germany, and about \$30 for slides ordered by Mr. Settlements - all thro this same firm. All of these bills are to be paid from the budgeted appropriations for this year. I am not just clear how it will be best to handle the payment. ^(when I was in China) Hitherto we have sent an order for payment on our M. E. Board, they paid it, and charged to my personal a/c and later the Univ. re-imbursed me. It wasn't a satisfactory (to me) plan. Would it not be best in the future to have all such bills and requests to pay sent to you, and you deduct the sum out of the next payment made the Univ., sending out the receipted bill or a statement so we could get it on the right accounts there. The payment of the \$3000 appropriations through you would seem to me to make it more desirable to handle these home purchases also through you. However, perhaps you can suggest a better plan.

Very Cordially,
A. J. Bowen.

Wanbeing

C-C

June 17th, 1914.

Rev. A. J. Bowen,
1906 Estes Ave.,
Rogers Park, Chicago, Ill.

Dear Mr. Bowen:-

I quite agree with you that these bills for goods purchased in the United States should be cared for by us rather than provided for as you have been doing in other years by having them carried upon your personal account. I should be very glad indeed to see that such items are paid for from the office here and would like to raise the question with you as to what provision should be made so that I may know that the goods ordered here come within your budget and have been ordered by those having the matter in charge. With a number of representatives in the United States and with one and another ordering from the field, will you kindly suggest some way in which these orders can be O.K.'d so that I will know that I am following the instructions of the Board of Managers upon the field in paying these bills. I have just sent to the field the first quarter of the Presbyterian Board's quota for the new year, also one-half of the Methodist Board's quota, together with the second \$2,500.00 from Mrs. James. The bill of \$12.27 from the Central Scientific Company I am paying at this time, as per your request.

Very sincerely yours,

0780

Handwriting

a. J. Bowen

333 McKinley Ave., Kewanee, Ill.,

RECEIVED
JUL 8 1914

(6-30-14)

My Dear Mr. Carter,

I am enclosing you herewith the Bill of Lading for the box containing Pamphlets, Bulletins, etc. It will probably be week before it reaches you, and I am not sure what line it will go over, and in the hurry neglected to inquire of the agent. In case it is necessary for you to know, I will find out from the Rogers Park agent.

I also enclose Dft. for the work as follows:
\$1000 from 'a friend' for out-going Reisners and on first years

	salary.
100	" H.E. Osborn on Reisners Salary (to be annual for 5 yrs)
50	" Mr. McKinnon " " " " " " "
10	" Chas. Martin " @ industrial workm Normal School (annual)
<u>25</u>	" R.E. Cies " scholarship Methodist boy (annual)
\$1185	

I shall be in N.Y. by the 6th if possible, but at the latest early on the 7th.

With kindest regards,
Very cordially yours,

A. J. Bowen

*Put copy in
page file*

0781

Kewanee, Ill, July 1, 1914.

My Dear Mr. Carter,

I am forwarding the enclosed letter and bill form the Architects that you may have the matter under advisement and ready for action by the Trustees if any specific action is needed to pay it. Mr. Diffendorfer whom I saw in Chicago last week was going to send formal notice to Mr. Fellows about the meeting, but for fear he has overlooked it, I am sending him a night letter this evening. I have talked to both Mr. Perkins and to Mr. Fellows about the meeting, and they understand all right that Fellows is to be there, but guess they feel they need the official invitation.

If present plans carry out, I shall reach N, Y, on the morning of the 6th.

Very cordially yours,

A. J. Bowen.

0782

a. j. Bowen

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NANKING, CHINA

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156 FIFTH AVENUE
NEW YORK

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A. J. BOWEN, PRESIDENT OF THE UNIVERSITY
J. E. WILLIAMS, VICE-PRESIDENT

OFFICE OF THE UNIVERSITY
NANKING, CHINA

333 McKinley Ave, Kewanee, Ill.

July 13, 1914

My Dear Mr. Carter,

I enclose \$50 from Mr. W. L. Abbott, chief engineer of the Commonwealth Edison Chicago, 120 W. Adams Street, who gives on the basis of \$50 for 5 years on Mr. Reisner's salary. ^{7/14} The other donors on this a/c are:

Mr. H. E. Osborn, 155 N. Clark St, Chicago	\$100	for 5 years
A Friend, money to be forwarded by Mr. Osborn,	180	" " "
Mrs. S. J. Bowen, 333 Mckinley Ave, Kewanee, Ill	250	" " "
Mr. Abbott as above	50	" " "

I am getting away tomorrow, and will be out of touch with mail till I get to Vancouver about Aug 5, but a telegram, if there is any occasion for one, will reach me at Pinedale, Wyo. via Landor. ^{till July 28} The nearest R.R. station is Rock Springs, 106 miles south of Pinedale. If you get word from the Board of Managers about Mr. Keen's going to Germany in time to reach me before I sail, I would like to get it. I haven't heard from Mr. Lyon as to the financial part of it. Personally I do not think it will cost nearly \$600 gold above Mr. Keen's regular home salary, and if the Y.M.C.A. or Mr. Mott see no way to help financially, I shall write Mr. Keen from Vancouver to the effect that I do not think it will cost over say, \$250 above ~~his~~ field allowance, which his Board will surely grant him, and he can get friends to put up the rest, I believe.

With many thanks for all of the courtesies and favors granted me, and appreciating much the opportunity for knowing you,

Very cordially yours,

A. J. Bowen

over 1

A. J. Bowen

RECEIVED
AUG 14 1914
TREASURER'S OFFICE



FILING DEPT.
AUG 14 1914
CANADIAN PACIFIC RAILWAY
R.M.S. "EMPERESS OF RUSSIA"

Aug. 6, 1914

My dear Mr. Carter, we got away from Vancouver on schedule tho for a time it looked as tho this boat might be held here for scout duty as the ^{Empress} *Asia* is being held at Hongkong. The Vancouver papers state that there are 2 German Cruisers on the West Coast somewhere, but I guess they will not bother us. This European war is dreadful. I do hope it results in the disunion of Germany and leads to general dis-armament and international policing. Trusting that the world turmoil will not too greatly

8-6-14

interfered with mission
finances and mission work
and with very kind remem-
brances,

Very cordially yours
A. J. Bowen.

P. M. Keen wrote that the Negro
in Nankind disapproved of his
going to Germany, so we shall
arrange for ^{receiving} him a house on arrival,
& begin building his residence as
soon as possible. A. J. B.

A. J. Bowen

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

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UNIVERSITY OF NANKING NANKING, CHINA

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*(MEMBERS OF THE EXECUTIVE COMMITTEE)		

RECEIVED
SEP 30 1916
TREASURER'S OFFICE

Nanking, Aug. 28, 1916

My Dear Mr. Carter,

I reached Nanking the evening of Aug. 25, after a fairly comfortable voyage. Those of us for Shanghai could make better connections from Yokahama on the P & O boat 'Malta' (the Empress went direct to Hongkong from Nagasaki) so we transferred there.

I found all well here in Nanking, and the property looks in good shape. None of our men except Small, Sloan and Butchart are here yet, so I am learning about the internal matters of the Univ. only slowly. Mr. Rosse got in today from Peitaiho, and I rather expect Williams in this evening. I was very sorry to hear the Mrs. Williams was ill, a miscarriage, but was recovering fairly well. This has delayed Williams some, tho the Univ. does not open till Sept 10 (entrance examinations, 8th, 9th.)

The foundations for the operating Pavillion are being put in, but no houses have been started. Mr. Small is doing very good work indeed in looking after property, supervising the building and getting ready for the main building operations. They have made a cement tile which looks very good to me, that we will use on the Pavillion and on a small Foreign Childrens School building. Nothing has been done re experimenting with the Kaotsz marble yet. The war especially the Japanese operations in Shantung, makes considerable apprehension among the Chinese, so we shall probably not have a very large enrollment. It is delightful to be back and meet the Teachers and Boys and begin to get into some real worth-while work again.

I enclose a statement of my travelling expenses.

With very kindest regards, Cordially yours,

A. J. Bowen

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TRANSFER

November 12, 1914

The Rev. A. J. Bowen, D. D.
University of Nanking
Nanking, China

My dear Dr. Bowen:

We have had to postpone the annual meeting of the Board until December 15. I waited until the last moment and then consulted Mr. Speer. One of the reasons for placing the annual meeting on November 10th was that we might have a copy of the budget for consideration and pass upon it and get it back to you before the beginning of the new year. Inasmuch as no papers have been received we hardly thought it wise to hold the annual meeting when another meeting would be necessary only a short time later. I am hoping now that the material will come and be here in time for our meeting on December 15th.

You will, of course, appreciate the importance from time to time of having these matters come to us for our consideration, especially when we begin to have stated meetings as our proposed By-laws would indicate.

We also had hoped to receive in time for the Board meeting the Board of Managers' comments on the proposed By-laws, copies of which were sent many months ago. Do you recall that the Board of Trustees approved certain sections and referred other sections to the Board of Managers?

Then, the Department of Statistics of the University of New York has written that we have not filed with them any official report of the University for their University year, ending July 31. I have written for additional blanks and am sending these with Dr. Cochran who is returning now in a few days.

Some time ago I sent blanks for the registration of the Medical School and application certificates for students asking for a degree in the Medical Department. Probably these were

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lost as we have had no word of them. I am sending a new supply with Dr. Cochran.

Your cablegram was received last week relative to the nurse. We could not quite understand this for Dr. Cochran and the rest of us had proceeded on the basis that funds were available for one new nurse. We secured a most capable woman. Dr. Cochran found her and she came into the office to have conference with Mr. Speer and myself. We were all favorably impressed with her, her application was accepted, and she was appointed. She gave up her present position, had gone home to get herself ready, and expects to sail with Dr. Cochran. In view of all of these circumstances we hardly saw our way clear to call off her appointment. We shall hope that we did the right thing and will await eagerly your letters regarding this matter.

With kindest personal regards, I am

Sincerely yours,

Secretary

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TRANSFER



November 18, 1914

The Rev. A. J. Bowen, D. D.
University of Nanking
Nanking, China

My dear Dr. Bowen:

After receiving your letter of October 10 with reference to one of the graduates of last June, Mr. Tao Wen Tsing, I went through my papers very carefully, communications from the University, my letters to the Board of Regents, and my file drawer of current Nanking correspondence. I do not find anywhere that we received the statement of the graduates of the 1914 grades and the certificate which the Regents demand before the diplomas are issued. Can you determine in Nanking whether these papers were sent to New York? If not, they ought to be gotten in shape at the earliest possible moment or next Commencement will be here and the graduates of last year will not have their diplomas.

On June 18 Williams wrote me that you were in the midst of your final examinations but said nothing about sending on the statement referred to above. In that same letter he said "we have collected from everyone of the graduates the \$5.00 required, except one or two." Do you mean that you have collected for those who graduated in June, 1914, or was this statement of Williams' in reply to my letter of May 6 in which I referred to the action of the Board, asking for \$5.00 each from the graduates of 1913?

I have been waiting also for Dr. Fergusson's revision of the seal, with the hope that we could have it to attach to the next diplomas. In Williams' letter of June 18 he said that Dr. Ferguson had prepared the seal and that it looked very attractive and satisfactory. I have not heard from Dr. Ferguson and therefore to not have any copy to go ahead with its revision. I am hoping that this will come before the meeting of the Board of December.

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TRANSFER

I am enclosing herewith a copy of the statement which the Regents ask with reference to the examination in Nanking. I have sent one of these previously to Nanking to be used there as a form but send this one on in order that there may be no loss of time should you not have yours at hand.

Sincerely yours,

Secretary

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Faint, illegible text, likely bleed-through from the reverse side of the page.

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A. J. Bowen

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA Nov. 19, 1914.

Mr. Russell Carter,
156 Fifth Ave.,
New York City.

My dear Mr. Carter:

After a great deal of pushing and hard work, we are at last sending you the Budget for 1915. I hope it will be fairly clear. We have had all of the men who are responsible for it working on it in one way and another and it is figuring^{ed} about as close as we have dared to do.

You will notice on the first page "Budget of 1915 of Departments", we give income, expense, surplus, deficit. I am not quite sure that these headings will be quite self evident. The "income" refers in general to what comes from students and from support of missionaries by the Boards under Board Appointment and Appropriation. The "expense" covers all possible estimated expenses. The "deficit" which is not an exact term or description is intended to show the use of the \$3000. gold, per year from each of the three societies, \$1500 gold from the Baptist Mission, and the \$300. gold from each of the eight Missions in the Medical Department. With this exception, I think perhaps you will be able to understand fairly well our Budget. I would appreciate very much, however, your writing to me in detail about all such points as are not perfectly clear and satisfactory to you and to the Trustees. I am exceedingly anxious that we get our Budget in such form as will be

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most satisfactory to you all there, for I know that will be most satisfactory to us here too. I shall hope shortly after the close of the year to make a comparative statement showing how nearly we have run to the 1914 Budget on actual expenses. /

I regret to say that I am convinced finally, I believe, that Mr. Rosse is impossible and that we shall as soon as ^{we} conveniently can have to make a shift. He is perfectly willing but for this work as well as for his work with the students, he is incompetent and unsatisfactory.

with in the house -

One other thing, we have not yet received the \$5000. gold, from Mr. Teachout for the operating pavilion. The roof will go up on this building now within a week or ten days. [It will be by far the best and most satisfactory building so far erected in point of actual building construction. Mr. Small has been indefatigable in looking after it. He is doing exceedingly well and I hope that we can get upon our main buildings very soon indeed for he is very competent and conscientious and works very well indeed with the contractor. He is holding him up to a strict program 90% more so than this contractor or any other in Nanking has experienced but is working very satisfactorily.

We have started upon Dr. Sloan's house; will start upon Dr. Lasell's in a day or two and upon Mr. Keen's within a few days, I trust.

I do not think there is any possibility whatever of our using the Kao Dz marble. We tried to make experiments with it in the operating pavilion and found that even in a very small way-for window sills- it would have cost between three and four times as much as what we have had to pay. ^{Brick covered with cement} With the very serious increase in

11-19-14

the cost of materials and everything like that, the marble is even more out of all possibility. The Chinese do not know how to get it out economically in any sense.

I think, altho we have not yet gone into the matter fully, that we shall have to use the regular brick for the main part of our buildings but will make arrangements with the kilns to have them specially burned. We have already bought something like \$3000. worth of the large city wall brick for foundation purposes. They are most excellent.

I am very happy to say that we have received working plans from Mr. Fellows just a few minutes ago, at least I presume they are the working plans as I have not yet looked at them.

I feel that we must get upon these main buildings very soon. It has become more and more impossible to have High-school, College, Medical and Agricultural students all in one dormitory. The trouble that we had with the Medical and College students this term was due to that one thing more than all other things combined. And until we can get the College and Medical students separated from the other students, I fear we shall not be able to get large numbers.]

If you will kindly send out the Teachout money at the earliest opportunity, we shall be much obliged. Exchange is now something like \$2.50 Mex. for \$1.00 gold and if we could have it here immediately to sell the \$5000. gold would practically cover the cost of this operating pavilion at the contract price with the extras that we have had to put in.

One other matter we should like information about. Can you tell us where the Sherwin \$5000. gold is, the income from which is to go for the support of Medical students - primarily Baptist students? Some of these students are now requiring some

11-19-14

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of this money and the Mission that is sending out these students wish us to advance some money to these boys. Of course, I think the money should be invested in America by the Trustees and the income only put at the disposal of us out here and I think this was the original intention of the donor.

Dr. Shields arrived last night and it certainly is good to have him back. We need him very much indeed.

We regret that Miss Walker's salary has not been provided but I recall that the Trustees were responsible for it and so I hope some funds, interest or something can be turned loose to help on that. Miss Gillmore, my secretary, will be leaving us by June to marry Mr. Gowen, so we shall take Miss Walker in my office. The Medical men are agreed to this as they have not any means of supporting her. I believe she will be very competent and satisfactory.

I am sending the Budget under separate cover by registered mail, and hope they will reach you safely and in ample time for the Trustees meeting.

With very kindest regards,

Cordially yours,

A. Bowen

B/G

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November 28th, 1914.

Rev. A. J. Bowen,
Nanking University,
Nanking, China.

Dear Mr. Bowen:-

I am enclosing you a copy of a letter sent yesterday to Mr. Rosse in the hopes that it would reach him before the close of your fiscal year, and which I have written rather fully and for your information as well as his, so that I think there is no necessity for my recovering the ground in a special letter to you. I fear that you will be somewhat disturbed at the way in which these travel accounts have been mounting up and which had we cared for here would have about ^{exhausted} ~~exceed~~ up the balance which we had. Will you kindly take the question up with the Board of Managers on the field as to how such expenditures are to be met in the future, whether some provision will be made for them in the budget of the University or just how they shall be cared for, as there will be a repetition of these same items and we fear that your regular budget is covering the bare salary without provision for travel expenses. No trouble arises, of course, from the four regular men cared for by the co-operating Boards. It is only in the case of these additional workers cared for by special funds that these questions arise. We have secured from the Southern Presbyterian and the

0795

11-28-14

To Rev. A.J.B. No. 2.

Southern Methodist Boards \$300.00 each, which we have turned over to the Foreign Christian Missionary Society in payment of the interest for this calendar year of the \$5,000.00 due from each of these Societies toward the equipment of the medical department of the University. Mr. Diffendorfer is also seeking to secure from Mr. Sherwin the \$5,000.00 which is to go into permanent funds, and the Finance Committee are now investigating securities, as the market is favorable at this time, for the investment of this \$5,000.00, together with the \$1,000.00 for endowment, which we received from Mr. S. L. Severance.

With kind regards to all the good friends at Nanking, I am,

Yours very sincerely,

Treasurer, University of Nanking.

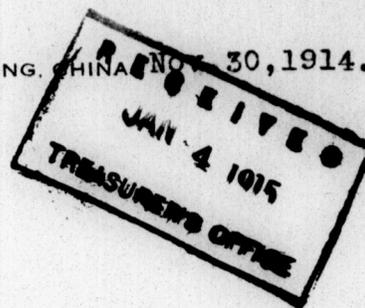
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A. J. Bowen

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

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NANKING, CHINA, NO. 30, 1914.



Mr. Russell Carter,
156 Fifth Ave.,
New York City.

My dear Mr. Carter:

I have forgotten whether I have written to you about Miss Wixon's salary. Owing to difference in rates of exchange which the University and our Methodist Mission pay, Miss Wixon would prefer her salary to be sent out by the Methodist Board. I understand her salary is all paid in at one time - \$600. - in January, and if that is the case it would not perhaps be a great deal of trouble for this amount to be sent out by the treasurer of the Methodist Board rather than by you, if that is agreeable to you and the authorities there.

I am sending a copy of this letter to Mr. De Vestey at 150 Fifth Ave.,, who will perhaps confer with you in regard to the matter.

Cordially yours,

A. J. Bowen

R/G

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1914

Information given by President A.J. Bown
at the
Meeting of the Board of Trustees of the University of Nanking
on

1. Graduation of the Medical Students

Eleven students were graduated from the Medical School and were given a diploma of the East China Union Medical College. There had been considerable discussion as to just what kind of a certificate to give these men who have had most of their work before the college became a department of the University. It was finally decided to write at the head of the diploma, "Now incorporated as a Medical School of the University of Nanking." In addition each student was given a certificate stating just what work he had done in the University - this in case the student wished to return later for the M.D. degree which it is hoped, the department will in time be able to receive from the Board of Regents.

2. Mr. Bailey's Work.

Mr. Bailey since the revolution of last summer has been in charge of the relief work in Nanking for the poor. He has built a number of roads that are of great use to the University and has also built a road two or three miles in length outside of the city leading to our work on Purple Mountain. He has also negotiated with the officials of the city regarding the reopening and digging out of canals that have been partially stopped during the past fifty years. For most of the winter he has kept employed a force of from six hundred to one thousand men. He has won in a remarkable degree the confidence and support of officials and gentry. We regard this "extension work" of Mr. Bailey's as one of the most important contributions of the University to the welfare of Nanking. It keeps us in close vital and friendly touch with the officials and the people and it is a work in which the Chinese are taking more and more interest and which we can well afford to support most heartily. While this kind of work has taken Mr. Bailey away from the colony at Lai An Hsieh, he has not neglected this part of his duties.

3. Decision of Chas. T. Paul.

We are exceedingly fortunate that President C. T. Paul of the College of Missions, Indianapolis, Ind. has finally decided to go to our work in Nanking a year from this summer. It has been thought that by giving a years time for necessary readjustments in his college, no further delay will take place.

4. Appointment of C. H. Hamilton.

We are also glad to report that Mr. C. H. Hamilton, who will soon receive his Ph.D. from the University of Chicago, has been accepted by the Disciples Board for our work in philosophy and psychology to take the department left vacant by Dr. Henke. He comes to us with the highest qualifications with splendid preparation and we are to be congratulated on securing a man of his type.

It is hoped that Dr. Paul will be the fourth representative on the faculty of the Foreign Christian Missionary Society and that Mr. Hamilton's support will be secured from outside sources.

5. Increased Library Facilities.

In somewhat close connection with this, there is the matter of increasing our library facilities. All of these men who are doing special advanced work must have the necessary equipment, not only for conducting their departments efficiently, but also to enable them to feel that they may progress in their own intellectual and professional development. They must be provided with the necessary books and equipment and this none of them are able to do out of their meager missionary salary. Hence it is a question which should be taken up by our trustees and especially by the Library Committee, that is, how we may provide the necessary equipment as to library and other facilities for these men to do specialized and original work.

6. The return of Professor Martin.

Professor Martin, who has been at home a little over two years, will take his examinations for the Doctor's degree next week. His return will very greatly strengthen the Science Department, especially chemistry.

7. Manual Training.

Mr. Meigs has written me recently, giving the action of the Board of Managers approving \$1,000.00 gold for starting work in manual training in the middle school and in the high school, this money to be raised from special sources. I must confess that I am at a loss to know just what to recommend to you in this matter with our Normal School budget not having been raised since the department was opened some two years ago, with our medical work, owing to the taking over of the hospital and the unusual developments calling for \$5,000 gold per year which is entirely unprovided for, and with the urgent necessity of strengthening all of our other departments. I do not see how we can just at this time introduce the manual training and industrial work. We could possibly without much difficulty get the \$1,000 required for this year but we would immediately need to secure an expert along these lines and the normal developments of such work would require an increasingly large fund, but it is a matter which needs our careful consideration.

8. New Bulletin.

Then there is a question of the issuing of another bulletin or at least preparing the material for another one before I return to China which I hop to do about August 1st. We have only about one hundred and fifty remaining copies of the Special Bulletin now in Chicago.

9. Personal Plans.

As to my own work, for the last two or three months I have spent most of my time with the United Missionary Campaign. I have found this work most suggestive and helpful in bringing into closer touch with our home constituency. From now on I am devoting my time to the study of the school and university organization, school management, standards of efficiency, educational developments, and in conferring with educators in this country as to emphasis and developments that seem probable in China.

over



學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

NANKING, CHINA Dec. 23, 1914.

TRANSFER
UNIVERSITY OF NANKING
REC'D JAN 22 1915
ANS'D _____

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer:

Dr. Cochran has given me the blanks for registration of the the Medical school for qualifying certificates and other reports of the University. I am glad that you have called their attention to the fact that these blanks for the report should be in our hands at least four months before July 1st. I shall fill this one up that should have been in last August as soon as I can and get it to you. We have the registration blank for the College ready to mail but are holding until the registration of the Medical school blank is ready to send with it.

We are preparing for our Annual Meeting which will come sometime in January.

I do hope that our Budget reached you in time for the December meeting. We mailed it to you on November 19th (or to Mr. Russell Carter, I believe).

It will be a little difficult for us to get the Budget to you by November 10th if we are to wait until we know how the income from students for the fall term is to be. I wonder if the Trustees could not make the regular meeting annually about the 15th of December. We should have until well on in October so as to have the benefit of the information as to students' fees, hospital income etc. for the fall. Then if we got our Budget mailed to you by Nov. 1st, it would have ample time to reach you by December 15.

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Secretary

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This would be much more satisfactory to us.

I hope we shall be a little more regular in writing and also in sending in all official and other reports, budgets, etc. I am trying to get adjusted and to get things a little more systematized than they have been recently. We shall take up the proposed By-laws at our meeting now in a few weeks and I hope to send you the final recommendations if there are any changes necessary.

The blanks for the registration of the Medical School apparently did not reach Nanking as we have been unable to find them. Fortunately we had two blanks for the registration of the College. The new nurse, Miss Warner, has arrived and is giving all her time to study of the language. Fortunately there were six or seven other people arriving about this time so we have started a new class for them in the Language School. We are, of course, somewhat embarrassed regarding her salary especially as Miss Walker's salary has not been provided either but of course you and Dr. Cochran did exactly right in having her come on after all the arrangements had been completed. We hope that her support can be secured some way.

Very cordially yours,

A. B. Lawley

B/G

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金 陵 大 學
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
總 務 處 公 室

NANKING CHINA Dec. 23, 1914

Mr. R. E. Ditterdorfer,

156 Fifth Ave
New York City

New York City

My dear Mr. Ditterdorfer:

Dr. Cochran has given me the blanks for registration of the Medical School for qualifying certificates and other re-

I am glad that you have called attention to the fact that these blanks should be in the hands of the University. I shall fill this up for you as soon as I can and get it to you. We have the registered college ready for you.

President A. J. Bowen
University of Nanking
Nanking, China

My dear President Bowen:

Thank you for your letter of December 23 with its items of information.

I note what you are doing with reference to the blanks for the registration of the Medical School. I will be glad to receive all these papers and will give them attention when they come. You did not say anything in your letter about the certified statement with reference to the graduates of last year.

The budget did not reach us in time for the December meeting. We had to have a meeting out at Garden City in connection with the Foreign Missions Conference, at which time the chief item under consideration was the relationship to Ginling College. The University as such did not receive very much attention for which I was very sorry. I wanted to have a thorough discussion of some matters.

If you feel that you cannot get the budget to us by November 10, should you not make a change in the By-laws which you now have in accordance with your desires in this matter? We can make our annual meeting on any date to suit you in this regard.

I cannot understand the matter of the blanks for the registration of the Medical School. Did Dr. Cochran take copies with him? We discussed it here and I wonder whether he secured any from Albany. I am writing Mr. Downing to-day, asking him to send me additional blanks and I will forward them at once.

With kindest personal regards, I am

Sincerely yours,

Secretary

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